AUDIT & PERFORMANCE SYSTEMS COMMITTEE

Report Title	Transformation Progress Report
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1:	Purpose of the Report

The purpose of this report is to provide an update on the progress of the Transformation Programme.

This includes a high level overview of the full transformation programme, and a deeper dive into two of the work streams:

1. Self Management and Building Community Capacity
2. Infrastructure, IT and Data Sharing

2:	Summary of Key Information

2.1 Background

The Transformation Programme for the Aberdeen City Health and Social Care Partnership (ACHSCP), agreed by the IJB, includes the following priority areas for strategic investment:

- Acute Care at Home
- Supporting Management of Long Term Conditions and Building Community Capacity
- Modernising Primary and Community Care
- Culture Change/ Organisational Change
- Strategic Commissioning and Development of Social Care
- Information and Communication Technology, Technology Enabled Care, Infrastructure and Data Sharing

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These programmes, consisting of a range of individual and linked projects, seek to support the delivery of the objectives and aspirations as set out in our Strategic Plan.

An additional workstream setting out budget savings projects has also been developed and is being implemented. Further information on this workstream will be included in the next Transformation Progress Report to this committee.

2.2 Acceleration and Pace Highlight Report

The Acceleration and Pace Highlight report for the period February to June 2018 is attached at Appendix A. This report provides a high-level overview of key milestones delivered during the reporting period, along with anticipated key milestones in the next reporting period and any significant issues, risks and changes.

2.3 Self-Management and Building Community Capacity

2.3.1 Summary

Self-Management and Building Community Capacity is a programme consisting of a range of projects which seek to support the development of sustainable capacity in our communities and new ways of working to create an environment where people can self-manage their long-term conditions.

Key projects included in this workstream include the implementation of the Link Working approach across communities in the city, the development of the House of Care model in primary care,

2.3.2 Anticipated Benefits

A list of each of the projects/ grouped projects with their anticipated benefits is attached at Appendix B. A brief presentation will be provided to the committee setting out the approach taken to for a number of these projects including a more comprehensive look at the Link Workers project.

2.4 IT, Infrastructure and Data Sharing

2.4.1 Summary

The IT, Infrastructure and Data Sharing workstream consists of a number of projects which are essential to enabling broader whole system transformational

change.

These range from developing a Partnership Asset Plan and planning work associated with a number of infrastructure projects, to enabling work in relation to ICT which help integrated working to happen, for example ensuring that connectivity is available for both NHS and ACC staff regardless of where they work. Much of this work is slow to deliver due to the complexity of NHS and ACC systems and in particular as a result of challenges around cross system data sharing.

2.4.2 Anticipated Benefits

A list of each of the projects/ grouped projects with their anticipated benefits is attached at Appendix C. A brief presentation will be provided to the committee highlighting some of these projects, and progress to date.

Appendices

A. Transformation Programme: Acceleration and Pace Highlight Report
B. Self-Management and Building Community Capacity Summary Programme Dashboard
C. IT, Infrastructure and Data Sharing Summary Programme Dashboard

3:	Equalities, Financial, Workforce and Other Implications

Financial Implications

The partnership receives around £18million per year from a range of sources to support its transformation programme. Transformation also impacts on the overall partnership budget of £260million.

Equalities Implications

Equalities implications are considered on a project by project as well as programme wide basis.

Workforce Implications

Workforce implications are considered at project, programme and overall portfolio levels.

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4:	Management of Risk

Identified risk(s):

Risks relating to the Transformation Programme are managed throughout the transformation development and implementation processes. The Executive Programme Board and portfolio Programme Boards have a key role to ensure that these risks are identified and appropriately managed. High level risks to programme delivery and mitigating actions are identified within progress reports reported on a regular basis to the Audit and Performance Systems Committee.

Link to risk number on strategic or operational risk register:

The main risk relates to not achieving the transformation that we aspire to, and the resultant risk around the delivery of our strategic plan, and therefore our ability to sustain the delivery of our statutory services within the funding available.

9. Failure to deliver transformation at a pace or scale required by the demographic and financial pressures in the system

2. There is a risk of financial failure, that demand outstrips budget and IJB cannot deliver on priorities, statutory work, and project an overspend

How might the content of this report impact or mitigate the known risks:

This paper brings to the attention of the Audit and Performance Systems Committee information about our programme management governance and reporting processes and specifically detailed financial information about our transformation programme, in order to provide assurance of the scrutiny provided across our programme management governance structure in order to help mitigate against the above risks.

4:	Recommendations for Action

It is recommended that the Audit and Performance Systems Committee:

1. Note the information provided in this report.

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